



State of Delaware
Homeland Security Advisory Council
(HSAC)

Minutes

05/15/13
0900-1100

Public Safety Building
Main Conference Room
303 Transportation Circle
Dover DE 19901

1. Welcome, Call to Order, and Room Introductions

- The meeting was called to order by Secretary Lewis Schiliro at 0900 hours. Secretary Schiliro welcomed the Amtrak representative asking him to provide a brief introduction for members.
- Mike McClean works for Amtrak as a Regional Emergency Manager for the past 17 years, currently assigned to Delaware. In 2012 Amtrak implemented changes combining some of their departments and changing to an all-hazards format. He transferred from the District of Columbia where he previously supervised Station Action Team Coordinators.
- Secretary Schiliro thanked him and requested that everyone provide introductions for the record.
- Those in attendance were as follows:

Council Members - Voting

Secretary Lewis D. Schiliro
Kurt Reuther, HSA
Commissioner Rob Coupe
Director Jamie Turner
Colonel Dallas Wingate
John Sadowski
Warren Jones

Department of Safety & Homeland Security - **Chair**
Department of Safety & Homeland Security – **Co-Chair**
Department of Corrections
DSHS/Delaware Emergency Management Agency
Delaware National Guard
Department of Education
Delaware Volunteer Fireman's Association

Council Members – Voting (continued)

Ed Klima Emergency Services Coordinator, Dover Motorsports Inc. (DMS)
Joseph Aviola Wilmington University
Mayor Carleton Carey Delaware League of Local Governments, President

Designated Voting Reps

Major Monroe Hudson Delaware State Police, DSP

Alternate Designee – Voting

Dwayne Day, HS Planner Department of Transportation/TMC

Non-voting Attendees

Council Support –

Captain Daniel Meadows Delaware Information & Analysis Center (DIAC)/ OIC
Dee L. Rivard Department of Safety & Homeland Security

Council Legal Staff

DAG Thomas Ellis Department of Justice, Civil Division

Additional Non-voting Attendees

J. Allen Metheny, Treasurer Delaware Volunteer Firemen’s Association
Director Timothy Cooper DHSS/EMSPS, Office of Preparedness
Warden Dave Hall Department of Corrections, Chief of Security & Emergency Preparedness

Federal, State & Local Partners –

SSA Jeffrey Reising FBI – Baltimore Division – DE JTTF
Robert Prettyman U. S. Attorney’s Office – District of Delaware
Assistant U. S. Attorney
Ken Greeson, U. S. Department of Homeland Security (DHS)
Protective Security Advisor
Joseph Wessels League of Local Governments (LLG)
Mike McClean Amtrak Regional Emergency Manager

Those Absent included:

Council Members

Secretary Ed Kee Department of Agriculture
Colonel Nate McQueen DSHS/Delaware State Police, Superintendent
Director Jennifer Cohan DeIDOT, Department of Motor Vehicles
Elayne Starkey, CTO Department of Technology & Information
Gene Donaldson, TMC Mgr. Department of Transportation/TMC
Steve Blessing DHSS/Division of Public Health

Chief James Graybeal
Chief James Hosfelt
Walter J. Billings, WATO
Wayne Smith, President
George "Jody" Sweeney

Department of Natural Resources & Environmental Control
Delaware Police Chiefs' Council
Dover Air Force Base, Wing Anti-Terrorism Advisor
Delaware Healthcare Association
President/Councilman DE Association of County Governments

Designated Voting Reps Absent

Michael Mendoza, WATA
Deputy Glenn Gillespie
Deputy Mike Harrell

Dover Air Force Base, Wing Anti-Terrorism Advisor
Delaware Emergency Management Agency
Division of Motor Vehicles

2. Approval of Minutes

- Secretary Schiliro inquired whether all members had sufficient time to review the minutes of the last meeting and upon receiving confirmation requested a motion to approve the minutes. Commissioner Coupe made a motion to approve the minutes as corrected by Director Jamie Turner who requested correcting the phrase "emergency management planning grants" to emergency management performance grants on the last page. According to guidance, the grants are strictly for emergency management functions and are a matched grant dollar for dollar. The match cannot come from other federal funds. Following Commissioner Coupe's motion to approve, Director Jamie Turner seconded the motion, which voting members of the Council in attendance unanimously approved.

3. PUBLIC SESSION - Recurring Business:

Secretary Schiliro briefed everyone on a new position he is taking as Secretary relating to how we as a state manage homeland security and funding. Our nation has grown to be very reliant on fusion centers and do not have any other way to gather information that allows decision makers to make decisions. However, where there is a void created, a delay in receiving information, or when information is not timely he intends to voice this concern to Senator Carper as it leaves Delawareans vulnerable. He voiced concern about not receiving timely information during the recent ricin letters incident. Once someone drops these types of letters in the mail, the clock starts to countdown. The information sharing balance needs some time to go the other way. Our state needs accurate, current, and quick information reporting. It is a significant cause for concern

because where there are voids and where we are lacking information, there are gaps making us vulnerable.

- Kurt - found it interesting that it was 3 or 4 days before we received information on the ads that did not pose significant threats to us but the ricin letters, which could pose a that we did not receive that information.

STRATEGY –

- **Kurt** provided a quick update on the Strategy as requested the 2013 Priorities were distributed to the Working Group and Funding Subcommittee members as approved here. As promised, based on the last meeting's discussions the risk management process used in the State of South Carolina and the decision making process were in that handout. Those of you working with the Homeland Security grant process, it is a good handout to obtain and read.

DIAC GOVERNANCE –

- Captain Meadows stated that there is nothing new with regards to governance of DIAC. This Council does act as the DIAC Governance and they encourage that dialog to continue talking about needs and roles. He requested that everyone talk to their partners about the DIACs roles, information needs, support needs, and other identified needs. It is important that everyone notify the DIAC of special events facilitating event tracking the event on their calendar and in an event of triggered incidents occurring for per planning of response needs. Some members felt that it would be very helpful to establish criteria as to what the DIAC does for review so partners know what guidelines the DIAC needs from individual partners and what member agencies should pass on to the DIAC for further dissemination. Captain Meadows stated that it is better to know of the event or venue in advance in the event of a significant event occurring so the DIAC will gladly take everything member agencies send them. Please send information to Captain Meadows.

4. STATE, LOCAL & PARTNERSHIP BRIEFINGS

Captain Daniel Meadows from the DIAC provided a briefing on international, national, regional, and local security events that occurred since our last meeting.

- **Captain Meadows** provided a briefing on the Boston bombing incident covering dissemination of information from fusion centers' perspective in a timely, responsible manner. During the evolution of this incident, other fusion centers pushed out inaccurate

information. During the evolution of a critical incident of that nature, he stressed that if there is a need for information disciplines should not hesitate to reach out to the DIAC. The same holds true for the ricin incidents. As these events occur, our DIAC closely monitors and assesses potential threats to Delaware working with federal partners. The DIAC did push trip wires documenting safe mail handling and best practices.

Kurt Reuther provided members a Homeland Security Briefing. He also provided information on some interesting open source reporting concerning the transport of illegal cigarettes for financing illegal activities. Al Qaeda continues to target transportation infrastructure threats. Kurt read speaking points from Todd Karpel and Elayne Starkey.

- **Elayne Starkey's** report provided a briefing of the first state down exercise held on April 13. This exercise involved CPU text from email received. It was a good exercise and an excellent opportunity for all agencies to get together. The hackers group Anonymous threatened a major attack of financial websites on May 11. However, it did not go down as planned. Delaware is and continues to be targets.
- **Todd Karpel's** report provided members updated information on cyber security internationally and nationally noting that with the advent of smartphone applications, any smartphone user has the ability for monitoring emergency communications. The media is able to use a variety of tools and tactics to listen very closely to what is going on in our area. When our state changed to 800 MHz the media requested access to command and control operations and received the access. Now with smartphone applications, anyone can listen to command and control operations. Apparently, there is no law, permitting a declaration by law-enforcement to shut down systems during all hazard events.
- **SAC Rick McFeeley** stated this issue is of great concern for first responders who have to take into account the cost benefit involved in changing over existing networks to encrypted networks. Then, the question is do you lose interoperability if you do that.
- **Secretary Schiliro** reminded members that at the last meeting Elayne briefed members about Phishing email tests that DTI is sending to state employees. DSHS received our results and unfortunately, did not do very well because curiosity does get the better of many employees.

Director Tim Cooper from Public health provided a briefing on the Corona Virus, in the Middle East stating that they received a report of one case in France. The only reason it is a

concern at this time in the United States is because almost 59 percent of the people that contract it, die from it. However, the CDC is more concerned with the H1N9 virus and is working on vaccinations. Available statistics report 137 cases in China with 38 resulting in death. At this time, there are no reported human-to-human transmissions, which is typically, when the CDC concern elevates. This particular strain is more aggressive and would require a higher level of anti-viral dosages. Currently, there are no cases in the United States and travel to China is not restricted. Public Health is not raising alarm bells; however, they are reviewing after action plans and reaching out to ensure that everything is ready to go. This virus will probably require a two-part vaccine separate from the seasonal virus and subsequently will require significant resources. Agriculture is an area of concern because of the Del-Mar-VA poultry population although the CDC is currently working with the Department of Agriculture. This strain of the virus is definitely something to watch and to keep an eye on its progression because it is stronger and lasts longer than typical strains. Unfortunately, at this time, nothing is known about this virus' incubation period.

- **Grant Coordination -- Director Jamie Turner** reported on Delaware's audits stating that FEMA Region 3 finished Delaware's programmatic and financial audits in April with no findings. Originally, DEMA was scheduled to have an audit on all of their grants from 2007 to the present on March 20, but instead on February 28 FEMA requested a series of 250 documents including Delaware's Homeland Security Strategic Plan, all paperwork and grant reports, which DEMA staff submitted. However, FEMA cancelled the scheduled audit the evening before their initial visit. Jamie thought it was because Delaware was one of the last 10 states scheduled for an audit and since the audits were scheduled according to the amounts of revenue allocated to the states. The information FEMA gave for a reason was a temporary suspension of all audit teams on the east coast due to FEMA personnel all working on Hurricane Sandy specifically in NY, Connecticut, and New Jersey. FEMA is going through and reviewing every piece of paperwork in those areas going to a public county for the public assistance program and for individual assistance programs. Delaware's audit is not optional and according to the Post-Katrina Act must be done before September 30 although Jamie stated that he had no idea when FEMA would reschedule Delaware's audit. He also reported on grants stating that DEMA staff is currently closing out FY10. DEMA staff closed all ancillary grants with Delaware only turning back \$38.00 in funds from BZPP and that they are down to approximately \$40,000 to \$50,000 of unspent money. DTI, State Police, and Agriculture are

the three largest sub-grants still open. DTI assured DEMA staff that plans are in place to spend all of their funds with approximately \$200,000 still open. The remaining concern is with the Department of Agriculture. Jamie reported on Hurricane Sandy funding, stating that currently, Delaware received approval for \$5.1 million dollars in reimbursements at 100% to our applicants, which will probably end up at approximately \$4.5 million due to the 75% federal allocation and 25% match. DeIDOT and DNREC are the two groups outstanding. DeIDOT on bridges and roads DNREC on dykes and beaches, although DEMA is trying to get them both closed by the end of the month.

- **Secretary Schiliro** commended Director Turner for how well he and his entire staff do on all required audits.
- **Kurt Reuther** provided insight on Boston marathon events briefing members on preliminary lessons learned to either validate some of the things being done in Delaware or to follow up as a matter of discussion. He spoke with the HSA who is also the emergency manager for the State of Massachusetts, FBI, and personnel from the Department of Homeland Security who all emphasized training and exercise and endorsed having multiple public safety agency support in place during special events. As with most special events, the area lost cell phone coverage almost immediately causing first responders to return to using radio. An interesting point is that a lot of us rely on cell phone communications rather than radio communication and at the end of the day, cell phone communication was inoperable causing responders to return to radio, which were interoperable and allowed them to communicate the way they needed to do. First responders utilized the NIMS system because it was already established pre-event and were extremely glad that they could set-up and utilize a nearby hotel for their command post in approximately 1 hour of the explosion. Another lesson learned was that they already had undercover intelligence teams and police officers working the venue in the crowd, which once the blast occurred triggered a concern about friendly fire so that they suggested other municipalities and states utilize a vest or bandanna to identify under cover teams if a triggering event occurs to make them immediately recognizable. Another lesson learned involves activation of the National Guard to support the event and increased activation to help with perimeter and security control. There was also a recommendation, in Delaware, looking at the Speedway events in particular, at having the ability to quickly activate the National Guard and Reserve quickly is something that we need to work on in Delaware. Kurt announced that he is aware that Kent County and Dover no longer have full-time emergency managers, which is

something we need to discuss. Allen Metheny advised that Kent County authorized funding for a person in the emergency manager's position although it will not be at an Assistant Director's level but instead will be an administrative type person. Kurt advised that the importance of a County emergency manager is that the person in this position is the one that has to work through DEMA to get specialized resources allocated and the personnel coming in. Another lesson learned was that citizens pride and level of cooperation was critical. Capability sharing was outstanding during the Boston Marathon event. Politically the shelter in place mandate was not mutually agreeable throughout the City of Boston and the town of Watertown; however, they stated that they would do it again. Media support and cooperation was pretty good; although in hindsight, they would recommend establishing the JIC at the same time as the Unified Command as they were somewhat delayed in getting their spokespeople lined up through the governmental agencies. Once the event occurred, the FBI deployed over 800 Special Agents, Analysts, Forensics, and other resources to the event. The FBI was very quick in supply huge resources to the event. The level of multi-agency cooperation is most notable and should be looked at as the reason why homeland security initiatives and inter-agency cooperation is working. Once the photographs of the suspects went out they received over 19,000 tips either through electronic media or phone services. The take-away from that is that it is the need to examine in Delaware our ability to expand our system during large triggered events.

- **Director Jamie Turner** briefed members on the multi-jurisdictional issue of the Boston event and jurisdictional command concepts in response to a request from DAG Ellis for additional information. He stated that in Boston, the Mayor was in the hospital, the Boston City Public Safety Director, the Police Chief Ed Davis, and a Deputy Fire Chief and Emergency Manager for the Boston Fire Department, the Shift Deputy from the Boston EMS department, and a representative of the Massachusetts State Police were the initial public safety leaders with FBI SAC from Boston staffing the command structure until they were replaced by their superiors. Their replacement occurred as a matter of standard operating procedure once higher-level authority personnel respond to the scene. Jamie stated that it is critically important to have all the leaders in the same room. It is equally important to have the JIC in a separate place so JIC members do not enter into the unified command posts and investigation discussions resulting in turf battles occur over information.

- **FBI SAC Rick McFeeley** noted that the presentation of a uniform front illusion during any incident is important. For this type of event command structure, everyone works together to present a unified front to the public and media.
- **Kurt** stated that we have all had at one time or another different views for different events but it is critical that it is put aside for the common purpose and goal during triggered events.
- **Secretary Schiliro** added that once an event is declared a terrorist event jurisdictionally the FBI is put in charge. He thought that the Governor of the State of Massachusetts worked very well. In Delaware, everyone works together very well every day. A lot of it depends on personal relationships and going back and ensuring that everything is done even if there are jurisdictional issues.
- **Captain Meadows** briefed members on an electronic system called Orion used during large scale events that contains a classified and unclassified version. Delaware received five tips that were all vetted, confirmed, and checked out. In the immediate event time tip reporting came in by cell phones. In response to a question about the length of cell phone outage he stated that he was unsure how long Boston lost cell phone coverage. What he found interesting was that when they did release the photos and sent them to our hotline; it did crash our computers due to the infrastructure limitations in place. Secretary Schiliro's first reaction to the cell-phone outage was to think that officials shut down the network because of the nature of the devices to control the situation. However, he emphasized that he has not heard that officially from anyone involved. He informed members that the City of New York does have the power to shut down cell phone coverage throughout the City during any triggered event.
- **Kurt** stated that the triage tents, public response, and people rendering aid post-event were tremendous. To some degree looking at the secondary device training that first-responders received in years past to evacuate, think secondary device, set-up a perimeter, and then move in when it is safe was contrary to the protocol used following the Boston Marathon bombing and instead it was contra-indicated and followed more of a Israeli model of not only citizens responding but EMS providers and fire-service personnel responding. This occurred naturally in Boston instead of using our system of contain, evaluate, and then move in. Kurt read an article from one of the Israeli Chiefs of Police International Police Force that said that in Israel, unlike the United States, the European model used follows the guide of "See Something, Say Something, and then Do Something. By adding that third component, that is what occurred at

the Boston Marathon bombing event. It will be interesting to see if the fire service and emergency medical services disciplines migrate to an operational mantra similar to the active shooter transition that law-enforcement made several years ago that at the first sign of gun-fire you go-in instead of first setting up the perimeter. Kurt is interested in hearing comments about how the EMS and fire proceed or if they are hearing anything. A discussion ensued on Delaware's capabilities relating to Boston.

- **Director Cooper stated that** Steve Blessing participated in an after event conference call where some participants felt that responders need more training in case it was a chemical event. To Boston's benefit, they had 7 trauma centers in close proximity to their location whereas a similar event in Delaware would necessitate reaching out to 3 or 4 states to access that number of major trauma centers. Additionally, Boston had all of their Priority 1 victims transported within 18 minutes, which is unbelievable and had 200 medical personnel available at the event. They had health operations already running and the hospitals were not really that surged for a busy Boston hospital.
- **Secretary Schiliro** stated that the design and placement of the devices was to damage lower extremities. The three fatalities and 180 victims transported for treatment is remarkable for this type of event especially when combined with the casualty rate. The excellent trauma centers and first responders many with military training from tours to Iraq and Afghanistan helped to greatly reduce the death rate. One of the lessons learned from this event that most ambulances do not carry a large number of tourniquets and an important message to push out is to have first responders carry tourniquets in their kits. The bystander care also attributed to saving numerous lives because people were literally taking their belts off and using them as tourniquets and minimizing injuries.
- A discussion ensued on the need to educate the public. Everyone involved in this event did a tremendous job across the board. A key issue to follow-up on is the bystander care, which is something different than what first responders are used to because we "assume" that people do not have enough common sense to do something when in reality they do. The bystander care previously mentioned is attributed with saving a number of limbs and maybe even lives. The National Association of ER Physicians and the leadership there are really starting to look at how we educate people for bystander care. In the world of special event staff, event staff is always training on how to activate emergency responses and now we need to take that a step further and ask ourselves if a similar situation

happened what are some of the next steps we need to take and what additional training do we need to provide, which is different in the US and what we have seen in the past.

- Colonel Wingate continued stated that members' feel that in Delaware we do a tremendous job across the board with all agencies working together as well as anyone could imagine. The question we need to ask ourselves now is: "Is it or should it fundamentally change the way we secure events like this?" He discussed having now done two inaugurations for the current administration. Is the level of security in place sufficient? The bombers carried pressure cookers in backpacks that went unnoticed and without screening upon entering the event area. Attendees received close event access and were not kept back to a wide perimeter. The feeling was that the perimeter was entirely too close.
- **Kurt** told members that Nike had a 10-mile run the week after and maintained a very wide perimeter with backpacks prohibited. The event organizer provided attendees with clear bags to transfer their items into before entering the perimeter area with attendees being given a ticket to claim their backpacks, etc. after the event. He also advised that Georgetown has had huge debates with setting perimeters and conducting security checks and magnetometers for screening their events, most notably Return Day and their parade route. There certainly is a balance between what the public wants and what they expect of security and safety. Secretary Schiliro agreed that it certainly is a balance. He noted that the New York New Year's Day event is phenomenal in that they secure attendees in what amounts to pens with no backpacks allowed with attendees arriving up to 5 hours in advance. Once security screens someone, they could not leave the secure area and end up staying there for sometimes up to 12 hours.
- **Ed Klima** commented that a week after the Boston event, they happened to have their National Sports Safety & Security meeting in New York, which includes all of the major sports leagues. There are risk-based approaches to event security although he stated that it is important to take into consideration what is reasonable to do within the limitations of what you can do before people stay away from an event especially in arenas and stadium events. He advised members that discussions are ongoing within major sports leagues with them doing as much as possible but also still making it so people want to attend the event. However, then you get the other types of events, such as marathons and other large outdoor events that the fact is that you can never secure it as much as we want and still have people want to attend. His secondary point to this discussion is that Emergency responders have to have the ability to

respond once a triggered event occurs focusing on lessons learned. Boston is a great example of the fact that it can happen and will probably happen again, and we need to focus on it from a response aspect with lessons learned and put some thought into our response.

- **Mayor Carey** announced that they assigned the emergency management part of the City of Dover duties were assigned to the City of Dover Public Information Officer. This is a permanent assignment with dual job functions.
- **Jamie Turner** shared that if National Guard deployment does not occur in advance of an event it would take approximately 4 hours to deploy them during triggered events. Colonel Wingate advised that for the Boston Marathon event the Guard was pre-approved as a nationally significant security event by the DOD, Homeland Security and State Emergency Management. There are pre-positioning decisions weighing what are private events and what are public events. Whenever the National Guard deploys there is a bill to pay that is not-inexpensive for either the federal government, state government, or the entity itself and it all has to be scheduled well in advance. In order to get additional assets moving quickly these people have to be in the command post.
- **SAC Rick McFeeley** stated that the JTTF is covering the University of Delaware's Spring Commencement ceremonies scheduled for Saturday, May 25 in the Delaware Stadium on the Newark campus, as well as the May NASCAR race scheduled at Dover International and the Firefly event.
- **Ed Klima** from Dover Motorsports estimates attendance for Firefly at 60,000 people per day which makes it larger than the NASCR races. He stated that the 3-day passes are sold out, with single day passes going on sale yesterday.
- **Joe Wessels** shared that the 800 MHz issue will affect everyone right down to the lower level and is not just a state issue.
- **Director Turner** provided a response to DAG Ellis' inquiry as to updates from the Texas fertilizer explosion stating that following 9/11 there was a Department of Homeland Security (DHS) regulation preventing people from going out and buying ammonium nitrate that made it very difficult for farmers to purchase the product to apply to their fields. He felt that something else precipitated this blast and shared his theory of how the explosion occurred with members. He stated that there is an EMT involved in the Texas criminal investigation. Representatives from the Division of Natural Resources & Environmental Control (DNREC) and the Statewide

Emergency Response Commission called to ascertain who has ammonium nitrate in Delaware.

- **SAC Rick McFeeley** announced that the DIAC pushed out a trip wire ahead of the abortion doctor's findings. On another note there has been extensive training on Sovereign Citizens with a number of Delaware police departments requesting Sovereign Citizen training. Additionally, secure briefings are occurring this morning on ongoing cigarette operations.

5. Old Business

- Kurt is keeping an eye on how the impact of the sequestration's impact to Delaware's grant funding mentioning the letter sent a few months ago to the Governor. Now DSHS requested clarification from DHS concerning the impact of the five-percent reduction of prior funding levels for Delaware's services and the \$20,000 figure mentioned at the last meeting with regard to fire-service. To ensure clarity, Kurt read the response letter rather than attempting to paraphrase the contents. In summary, it is a projection of the impact of sequestration on previous funding levels. That 20% figure was also given to the DOD when initially looking at the funding impact of sequestration across the board; they predicted a deduction on the annual funding guidance or a pull-back on all programs. At this point, Delaware is still awaiting guidance for 2013.
- **Secretary Schiliro** is testifying at the Legislature on gun legislation noting that opposition is quite enlightening.

6. New Business

- **Kurt** apologized mentioning that Deputy Director Bill Carrow was called to Washington DC with Director Grubb to look at some of the nationwide emerging broadband issues preventing him from attending and providing a briefing on Delaware's 800 MHz system. He did provide Kurt with some speaking points which he briefly covered.
 - As many of you are aware, there is an issue with certain parts of Delaware's 800 MHz system involving certain components of the system becoming obsolete including not only the software and hardware but also some of the portable radios and remote connection devices.
 - The Division of Communication is putting together a strategic plan working closely with the Statewide Interoperability Executive Council (SIEC) and with Delaware Emergency

Management and the Delaware Homeland Security Terrorism Preparedness Working Group (DHSTPWG) for some grant funding opportunities.

- Delaware's communications strategic plan was revised to include a proposal from Motorola to replace master zone controllers for the 800 MHz system and is contingent upon the ability to purchase new updated portable mobile radios to replace those that are becoming outdated. Essentially, if Delaware buys a specific number of radios then Motorola will agree to support and replace some of the main control systems, which should alleviate some of the requests for radios being received through the Homeland Security Grant Program. This is a work in process and has not yet been fully vetted through the Office of Management & Budget (OMB). However, it looks like there may be a solution or at least a partial solution to replace some of the radios in the field. There are a huge number of obsolete radios out there with an estimated cost of \$68 million dollars to do a complete system upgrade. Director Mark Grubb is aggressively working on creating a strategy to successfully handle this process. Hopefully working with OMB on this strategy will help us to alleviate the problem and allow us to maintain the 800 MHz radio system for at least the next 5 years.
- Allen Metheny stated that the fire service's position has always been that they do not want to put money out for radios that will be obsolete before Motorola or whoever is able to replace the base system to be able to support them on the system. That is where we are now with some of the radios that we started out with obsolete and others on the verge of becoming obsolete. Secretary Schiliro stated that he is requesting Director Grubb and Deputy Director Carrow to provide a briefing at our next meeting because this is a significant issue. With roughly 15,000 portable radios in the state only about 2% percent of radios in Delaware were replaced as Motorola stopped making them. What DivComm did was stock up on as many of the spare parts as possible to try to keep the radios working for at least the next two to three years. Unfortunately, after that we are out of luck. We are trying to come up with a replacement schedule which is critical and very expensive.
- **Assistant U. S. Attorney Robert Prettyman** briefed members on a recent Department of Justice (DOJ) anti-terrorism briefing. He invited member agencies to attend an educational, training, outreach opportunity to raise cultural awareness in Delaware being organized by the U. S. Attorney's Office for August 12. Representatives from two or three Islamic Communities

in Delaware will share information they believe public service professional need to know about their communities. Following their presentations, law-enforcement, government, first responder, healthcare, education, and other attending professionals will have the opportunity to briefly share important information about their organizations with the Islamic representatives. This event will end with a question and answer session. He will provide Dee information on this event to disseminate to HSAC members. The USDOJ is asking DSP Troop 2 to act as this event's location sponsor again from 6:00 to 8:00 pm. Please email him to sign-up. Their next meeting on anti-terrorism is July 18, the day after the HSAC meeting. For those members who are not also members of the ATAC normally he stated that if anyone is interested in attending the meeting to just send him an email as they are going to have a local Assistant Imam from a Wilmington Mosque come and give an educational awareness presentation before the regular meeting.

- **SAC Rick McFeeley** stated that these types of outreach opportunities are very important for groups that are interested creating relationships where people are more likely to call in tips and leads.
- **Secretary Schiliro** announced that commercial aviation is returning to Delaware and that it should be good to watch the process as it unfolds. Delaware River & Bay Authority (DRBA) is currently in the process of hiring their new Chief of Police who will have oversight responsibility for this. Secretary Schiliro intends to invite DRBA's new Chief to attend HSAC meetings. Secretary Schiliro stated that this is a good thing for the state even though it will create some security issues for Delaware.
- **SAC Rick McFeeley** announced that the paperwork is currently held up in DC in TSA and that the Atlantic City TSA is also in charge of this area with the FBI assigning 3 agents to cover airport cases. Frontier Airline is centered in Denver and has not yet named their New Castle station manager.

7. RECOMMENDATIONS

- Increase the number of tourniquets in first responder vehicles.

ACTION ITEMS

- Invite Director Mark Grubb & Deputy Director Carrow to provide a briefing at our next meeting.

Select the Active Shooter Seminar date, location, arrange for speakers and prepare an **agenda**.

- Invite Colonel Richard Arroyo, DRBA to attend HSAC meetings.
- Recommend Colonel Arroyo and Mike McLean's for HSAC appointment to Governor Markell

Examine

- How Delaware educates citizens for bystander care and if we should begin educating and training the public to respond.
- Whether or not Delaware should fundamentally change the way we secure large events.

Research

- Pre-approval and pre-positioning to have the ability to quickly activate the National Guard and Reserve in a triggered event.
- Delaware network infrastructure's ability to handle excessive traffic to informational websites in the event of a triggered large scale event.
- What are some of the next steps we need to take in planning for the possibility of a triggered event during large scale activities and events in Delaware, as well as any additional training we should provide to the public?

8. FOLLOW-UP

- Private sector threat briefing is pending, with ideas coming in to Kurt, but without a firm date or finalized agenda at this time.
- The DeIDOT repository for special events is pending with Kurt, Captain Meadows and Dwayne Day meeting to discuss coordination and the path forward following the HSAC meeting.
- Active shooter perspective – (1) Provide training to smaller law-enforcement agencies and ascertain their ability to adopt the new response model that we spoke about a little while ago. (2) Provide our law-enforcement leadership training, data, and education on changes in active shooter tactics. Chief Hosfelt reported that the WMD committee of the Delaware Police Chiefs Council Association is working to push active shooter training programs out to smaller training groups.

9. DATES TO REMEMBER

- The FBI Baltimore division in partnership with the Dover Police Department is bringing in an active shooter law-enforcement seminar on May 29th and 30th.

Meeting adjourned at 1050 hours

Next Meeting: Wednesday, June 19, 2013

9:00 am – 11:00 am

Location: Public Safety Building
Large 2nd Floor Conference Room

FINAL