



State of Delaware  
Homeland Security Advisory Council  
(HSAC)

## Minutes

09/18/13

0900-1100

Public Safety Building  
Main Conference Room  
303 Transportation Circle  
Dover DE 19901

### 1. Welcome, Call to Order, and Room Introductions

- The meeting was called to order by Secretary Lewis Schiliro at 0900 hours. Those in attendance were as follows:

#### Voting Council Members

Secretary Lewis D. Schiliro  
Raymond Holcomb, HSA  
Elayne Starkey, CTO  
Colonel Nathaniel McQueen  
Warren Jones, ES  
Ed Klima

Joseph Aviola  
George "Jody" Sweeney

Department of Safety & Homeland Security - **Chair**  
Department of Safety & Homeland Security – **Co-Chair**  
Department of Technology & Information  
DSHS/Delaware State Police, Superintendent  
Delaware Volunteer Fireman's Association  
Emergency Services Coordinator, Dover Motorsports Inc.  
(DMS)  
Wilmington University  
President/Councilman DE Association of County  
Governments

#### Designated Voting Reps -

Gene Donaldson, TMC Mgr.  
Chief James Graybeal  
Colonel Dallas Wingate  
Michael Mendoza, WATA  
Warden Dave Hall  
Tony Lee, Planner

Department of Transportation/TMC  
Department of Natural Resources & Environmental Control  
Delaware National Guard  
Dover Air Force Base, Wing Anti-Terrorism Advisor  
Department of Corrections  
Delaware Emergency Management Agency, Alternate

## **Non-voting Attendees**

### **Council Support**

Captain Daniel Meadows  
Dee L. Rivard

Delaware Information & Analysis Center (DIAC)/ OIC  
Department of Safety & Homeland Security

### **Council Legal Staff**

DAG Thomas Ellis

Department of Justice, Civil Division

### **Federal, State & Local Partners**

SSA Jeffrey Reising  
Robert Prettyman

FBI – Baltimore Division – DE JTTF  
U. S. Attorney’s Office – District of Delaware  
Assistant U. S. Attorney

Ken Greeson,  
Kurt Reuther, Director

U. S. Department of Homeland Security (DHS)  
Protective Security Advisor  
State & Local Operations, U. S. Department of Homeland Security (DHS)

### **Additional Non-voting Attendees**

Major Monroe Hudson  
Major Paul Bernat  
Master Cpl. Tim Kerstetter  
Lt. William Crotty

Delaware State Police  
Dover Police Department  
Delaware State Police Troop 7  
DSP/DIAC

### **Absent Council Members, Designees, & Partners**

Commissioner Rob Coupe  
Director Jamie Turner  
Dwayne Day, HS Planner  
Steve Blessing  
John Sadowski  
Chief James Hosfelt  
Wayne Smith, President  
Director Jennifer Cohen  
Deputy Mike Harrell  
Brian McDonough  
Michael McLean,  
Todd Karpel

Department of Corrections  
DSHS/Delaware Emergency Management Agency  
Department of Transportation/TMC, Alternate  
DHSS/Division of Public Health Designated Rep.  
Department of Education, Designated Representative  
Delaware Police Chiefs Council, Member  
Delaware Healthcare Association, Member  
DelDOT/Division of Motor Vehicles  
Division of Motor Vehicles, Designated Representative  
Amtrak Station Action Team Coordinator, Private Partner  
Amtrak, Regional Emergency Mgr. & Corporate Security  
U. S. Department of Homeland Security (DHS)/DIAC  
Liaison

Joseph Wessels  
J. Allen Metheny, Treasurer  
Walter J. Billings, WATO

League of Local Governments (LLG)  
Delaware Volunteer Firemen’s Association  
Dover Air Force Base, Wing Anti-Terrorism Advisor

**Secretary Schiliro** welcomed everyone introducing Raymond W. Holcomb as Delaware’s new Homeland Security Advisor and welcoming back former Homeland Security Advisor Kurt Reuther who attended the meeting to provide a federal Homeland Security briefing.

- Secretary Schiliro stated that Ray has over a week on the job and that as he introduces him to key partners in Delaware during various meetings and events, most people are more interested with the fact that Ray played football for the University of Delaware than they are with his impressive credentials. Rest assured this state is in good hands with Ray on the job. He asked Ray to give members a brief summary of his past work experience.

**Raymond Holcomb** provided members a brief introductory welcome and information on his past work experience emphasizing his experience in counter terrorism preparedness. Ray is very happy to be here in Delaware noting his previous FBI work with Secretary Schiliro in New York.

- Ray retired from the bureau after 23 years in 2006; with the last ten years of his career spent working in counter terrorism.
- Following his retirement from the bureau, he worked for the National Counter Terrorism Center in Washington, DC, which is a post 9/11 creation. One of his responsibilities at the Center over the past 2 ½ years, was to conduct domestic counter terrorism workshops so he is very familiar with hosting this type of workshop. Ray also conducted 5 international terrorism workshops.
- Ray's experience provides him with a unique insight into what the issues are for most cities and urban areas. The Center's workshops focused more on complex no notice attacks similar to what took place in Mumbai, India although the Center expanded their workshops to include a large piece on medical issues that included hospitals, Doctors and how to handle casualties peculiar to activities of terrorist events and major all-hazard events including inter-agency coordination. Ray came straight to Delaware from the Center and is very familiar with working these types of incidents and workshops with FEMA and the FBI jointly. Ray is very happy to be here in Delaware and is very happy to be a part of Secretary Schiliro's team and looks forward to working with HSAC members going forward.

**Secretary Schiliro** requested that member's provide round the table introductions stating their agency, title, and area of expertise in order to help familiarize Ray.

- Secretary Schiliro surprised former Homeland Security Advisor Kurt Reuther recognizing his contribution to Delawareans during his state service by reading aloud a retirement tribute letter from Governor Markell prior to presenting it to Kurt. The Secretary formally acknowledge Kurt

for his work here in Delaware stating that Delaware could not have had a better Homeland Security Advisor over the past 3 years because Kurt was truly interested in looking out for the people of Delaware. He informed everyone that we now have a voice in Washington, DC.

- The Secretary then called upon Chief Graybeal to read and present Kurt a Retirement Tribute sponsored by Senator Ernesto B. Lopez on behalf of Delaware's 147<sup>th</sup> Senate. Chief Graybeal stated that he and Kurt began working together in 1982 in the State Parks.
- Secretary Schiliro with the blessing of Colonel Nathaniel McQueen introduced Master Corporal Timothy Kerstetter as a representative of the men and women of Delaware State Police to read and present Kurt a Retirement Tribute sponsored by Representative Stephen T. Smyk on behalf of Delaware's 147<sup>th</sup> House of Representatives. Master Corporal Kerstetter is a close personal friend of Kurt's and worked with him as a member of the JTTF.
- Secretary Schiliro then introduced Kurt Reuther, Director of State & Local Operations for federal Homeland Security to provide some insight on his experiences in Washington.

**Director Kurt Reuther** thanked everyone for their accolades of the little he did during his almost 30 years of service accepting them graciously and noting that no one person has success in their career alone. He felt that collectively with the support of his family and fellow Delaware employees he was able to make things better for the citizens and visitors in the first state. Kurt stated that without the support of everyone he worked with his achievements, advances, and today's tributes would not have happened.

- **Kurt** thanked Secretary Schiliro for his invitation and provided Council members a briefing on recent events in Washington, DC, as well as, the structure and interagency coordination of the federal Department of Homeland Security. Kurt shared recent DHS hires within the last two years designed to facilitate connections with states noting that they all came from various states, several of whom were former state Homeland Security Advisors. He believes this will help to facilitate changes in receiving more routine, consistent, information sharing.
- **Kurt** stated that in looking at the development of Homeland Security, at least from the Washington, DC view there are many things that were accomplished here in the State of Delaware that he is bringing with him to Washington. One of the accomplishments was that over the course of the last 6 or 7 years, we worked very aggressively to bring the National Incidence Management Systems framework to special operations and special events such as Dover International Speedway. His first challenge moving into his new position was putting a plan together for the 9/11 Anniversary Week that included looking at threat streams and

creating a posture for accountability of employees deployed in the field supporting fusion centers and some of the other programmatic areas allowing them to know where people were in the event something occurred, how they would respond, and the communication channel to use. More importantly, embedding in that process, the expectations that state and local governments have with respect to information exchange in terms of if something should occur, this is what you can expect from us. As an example, if something were to occur, you will receive a briefing, you will get information, we will send information through the classified systems that reside at the DIAC, and push out FOUO documents. Essentially, what he ended up doing was have them complete a NIMS shell to facilitate that process including 204 forms or operational procedures for the 9 regions under his area of responsibility. He had two pieces to his mindset, one being that was the world that he was comfortable using and the second being that he felt that it was very important for the federal government to have this information completed and prepared in advance of any event occurring. However, when you look at grant guidance it always specifies that it shall be done in NIMS format. Kurt feels that initially this makes it effective from the communications perspective.

- As they are trying to look at what state and local information requirements are, there is a lot of debate and after action related to the Boston Marathon incident. Kurt tried to remind everyone that information is critical. There is a need for state and local governments, DHS, and federal organizations to understand if they need to escalate or de-escalate at the local level, and whether it is a regional or nationwide incident. As the Boston event was unfolding, there were Ricin letters being sent to high level local, state, and federal officials involved in the gun control issue that was ongoing concurrently. Kurt advocated that even though states and local jurisdictions were not impacted by the Boston incident, they needed information on the Ricin letters incident occurring concurrently as the potential targets resided within their jurisdiction and states had a very difficult time obtaining information related to that particular threat stream.
- **Kurt** recognized SAC Jeff Reising with the FBI for his diligent work with Delaware officials to try and get them the Ricin information in a timely fashion. Kurt feels that the federal government needs to be more responsive in understanding that dynamic so individual states do not have to continue to insistently try to obtain information through other federal partners like SAC Reising and FBI local offices.
- **Kurt** stated that from the DHS perspective, there is a keen interest in looking at the origins of the organization. As an organization DHS is relatively new being approximately 12 years old. Particularly within the intelligence fields of that organization, there is a tendency to affiliate

more with the traditional intelligence community such as the CIA, NSA, GSA, and all of the 3 letter alphabet organizations. Due to the nature of how quickly the DHS organization was set-up, those federal organizations provided the majority of personnel to begin DHS since these organizations represented most of the intelligence agencies within the United States and their personnel were able to set-up an intelligence network within the homeland. This influx of personnel retained their mentality from past experience and did not always understand, nor do they always understand now, the needs of state and local governments and the fact that this organization looks at the intelligence needs from the homeland perspective not an intelligence community perspective. One of the critical issues now for federal Homeland Security is being at the precipice of making the change away from being Intelligence Community (IC) centric and pushing up to legacy intelligence communities to moving towards a homeland directive legacy; where DHS in conjunction with the FBI have a distinct and codified by statute lane of travel within the homeland. Although those laws exist, the mindset is not necessarily there. To that end, and where it will be very beneficial for us, looking ahead the federal government is looking to fill the currently vacant Department's Secretary's position, which is a political position that probably will not impact his organization and how they operate. He mentioned the vacancy because not only is the Secretary's position vacant, the Under Secretary for the Department of Intelligence and Analysis is also vacant. The person hired to fill that position was a former state Homeland Security Advisor (HSA) and former law-enforcement officer from Massachusetts with law-enforcement experience from California. When looking at the ability to change, and put someone running the intelligence operations for DHS that came from state and local programming as opposed to traditional IC programming, he thinks some of the mindset will begin to really identify where the organization is going to go, specifically in the homeland. Kurt believes that something else that is working well within his organization of state and local operations is the Under Secretary. The next reporting chain of command to Kurt's Under Secretary came from a state and local background with experience as a former Florida law-enforcement officer who's Deputy has state and local experience as a former fusion center director. Additionally, Kurt's own selection to lead DHS state and local operations was directly from a state HSA position with law-enforcement experience in Delaware. Kurt stressed that recent key DHS hires within the last two-years for key pieces of I & A were designed to facilitate communication within the homeland.

- **Director Reuther** explained that there are three circles within DHS IC stating that the first piece DHS looks at is overseas information collection. Historically, this was where DHS placed

the majority of its efforts. The second piece is Customs Border Patrol (CBP) which collects information on people traveling overseas and those entering the United States. The last piece, which is the most familiar, is Homeland Security, which is where DHS is focusing its new direction and looking at protecting national borders, shifting away from past emphasis on overseas as other federal organizations focus their efforts in that area. This new shift in priority includes fusion centers although they are not always the only conduit to push information out to state and local partners. DHS will base their decision on the maturity and resources of the individual fusion centers. It will look for other partners to help improve the process of information sharing with state and locals. Kurt is excited about bringing in more state and local people to move the focus away from the IC overseas emphasis of the past.

- **Secretary Schiliro** stated that we work for a Governor who is politically attuned to CNN, what is happening in Syria and the Middle East. His concern is only if what is going on over there is going to affect the people here in Delaware. Our ability to provide DSP, Fire Service, and DNG with the information they need is dependent on our receiving it from federal sources because here in Delaware we do not have an independent information gathering resource. On our behalf, we were fortunate in Delaware with our connection through SAC Jeff Reising to obtain a copy of the ricin envelopes so that we had something to provide all of Delaware's mailrooms that were asking us for information. We do not have the kinds of resources that some of the more iconic larger states have due to the way the funding stream flows down from the feds. He asked Kurt to press this message at the federal level.
- **Director Reuther** advised members not to be fearful about pressing that message forward to Washington, DC as the message needs to be heard. He stated that it is very important that all members press this message through all of the professional organizations that they have access to and to continue to press the message without fear of redundancy. DHS and the FBI don't organizationally always see eye to eye. However, despite the organizational viewpoint, individual people are the ones who have the relationships and Kurt speaks all the time about the value-added emphasis in Delaware because everyone has personal relationships not agency relationships so they roll up their sleeves and get things done together. This is just the Delaware way.

## 2. Approval of Minutes

- **Colonel Dallas Wingate** made a motion to approve the minutes as presented, which was seconded by Gene Donaldson and unanimously approved by voting members of the Council in attendance.

## 3. PUBLIC SESSION - Recurring Business:

- Strategy – N/A
- DIAC Governance – N/A
- Security Briefings: **Colonel McQueen** advised that DIAC members had to leave following their presentation for another meeting that they are hosting today. He then asked Captain Meadows to provide the DIAC update.
  - **Captain Meadows** provided the DIAC briefing on international, national, regional, and local security events that occurred since our last meeting. Captain Meadows announced that he arranged for Lieutenant William Crotty to provide members a presentation on Sovereign Citizens in Delaware today. However, prior to Lt. Crotty's presentation, Captain Meadows briefed members on the DC incident reminding everyone to review the "7 Signs of Terrorism", See Something, Say Something Campaign, and to spread the word to their organization's employees and partners about Delaware's Terrorism Tip Line 1-800-FORCE12 (1-800-367-2312). He advised that people can also report tips by email at [FORCE12@state.de.us](mailto:FORCE12@state.de.us), texting or by using Delaware's FORCE 12 smartphone application. Captain Meadows advised everyone to be very vigilant.
  - **Captain Meadows** stated that DIAC personnel are going to continue to ensure that the information they receive is vetted prior to disseminating it to our partners. He advised members that if they ever feel that they are not receiving information in a timely manner to please reach out to him as he takes this process very seriously and wants to ensure that DIAC personnel are responsive to their partners.
  - **Lt. Crotty** provided members a Sovereign Citizens in Delaware presentation with a goal of establishing awareness, providing educational tools to law-enforcement, and establishing a structured collection policy. He advised that currently there are four Sovereign entities in the state including: The Constitutional Sovereign movement, Republic of Texas, Pembina Nation, Little Shell Band of North America Sovereign

Movement, and the Moorish Nation Sovereign Citizen Movement. He provided members a brief highlight of each group's ideology advising that they look like anyone else. Not only do they look like normal people, they live like normal people. Sovereign citizen activity is occurring in Delaware for years including emancipation filings, fraudulent bank and property activity, and violent law enforcement encounters including an incident depicted in the Elsmere video. These types of encounters **do occur** in the State of Delaware and are not just things that you see occurring on CNN. There is a significant amount of activity along the Route 40 Corridor and Delaware needs to focus on the "next encounter" and their level of angst. DIAC personnel identified 36 potential incidents, 26 of which were lost opportunities. Lt. Crotty advised members that DIAC partners have access to tools for recognition, questioning, debriefing, guiding principles on information collection, and educational information. Other sources of educational information include the Southern Poverty Law Center website and book "The Terrorist Next Door", by Sheldon Seidel. Collection requirements include recognizing their ideology, debriefing subjects, and using direct questions to allow them to express their position in some detail. It is important to obtain accurate pedigree information as Moorish names change and for law-enforcement to attempt to measure their opposition to law-enforcement and the Government.

- **Lt. Crotty** advised members to use the DIAC website at DEDIAC.org for additional resources and to use the See Something, Say Something campaign to encourage employees and partners to report suspicious activity. The DIAC website contains a See Something, Say Something form available to complete and submit a tip. The website also allows document uploads and tip submission through their smartphone application and their Antiterrorism tip line. Lt. Crotty stressed that it is the DIAC's responsibility to integrate information received and pass it up the chain. He also advised that DIAC employees will publish a state and local guide to the collection and management of citizens' information.
- **Secretary Schiliro** spoke about active shooter events occurring with increased frequency stating that the questions citizens are asking are real questions. How does somebody like this get into the building? How did they obtain and maintain a security clearance? We need to look at these questions. What we are not probably doing that we really need to, is to look at vulnerable institutions and locations within Delaware and contact their employees responsible for security to help them with active shooter

training related to their individual buildings or locations. We need to identify the places that are not as well prepared. Secretary Schiliro requested everyone's help to identify training weaknesses in order to go out and provide necessary training.

- **HSA Holcomb** stated that Captain Meadows brought up good points in that even though these are everyday people or persons with mental issues, they still do model the same tactics used by terrorists.
  - **Captain Meadows** advocated increased awareness, especially if someone is talking to themselves and hearing voices in their head and are buying a weapon. This information is worth passing along to authorities who are able to look at the individual's mental health history, availability, and access to weapons and high profile buildings.
  - **Director Reuther** stated that the DIAC was able to put a local context to the terrorism message in that these types of people are here in Delaware and that they do have the potential to act.
  - **Secretary Schiliro** emphasized that the removal of FTAP and the state's ability to enter information is critical as is the private sector side of this issue and ensuring their ability to report these types of suspicious persons, activities, and issues as they see them.
- **Colonel Dallas Wingate** advised that although the recent active shooter event occurred at a Navy facility and a Department of Defense (DOD) yard, the individual was a contractor who was given a common access card. The Delaware National Guard (DNG) is reviewing their vetting process to verify how they select and allow vendors to get on the state contracting list. For example, if the Guard uses a contractor from the state contracting list, it is critical that they know how the individual vendor received approval and placement on that list. Individual contractors may check all the appropriate boxes; however, who is verifying the accuracy of that information. In the Navy, there is a requirement that someone in the military must sponsor an individual in order for the individual contractor to obtain their credential for access. It is important also for the state to look at the existing stove pipes within federal and state areas that need to be fixed through improved cross-communications. Delaware agencies should be able to vet contractors through a state and federal homeland security network. How do we make

sure before an event that contractors are being vetted appropriately? How do we look at the mechanisms that we can change relative to the backgrounds that the DSP is doing?

- **Secretary Schiliro** reminded members that the contractor possessed not only an access card but also possessed a secret security clearance card even with his past criminal interactions.
- **DAG Ellis** noted that this Council is a very impressive group of individuals, key to the safety of the citizens in Delaware. He pointed out that meeting notices are available on the State website for HSAC meetings and that he did not walk through any metal detectors when he came here today. This group really should be protected more. How expensive are metal detectors for the protection of the people in this room? There should be a more secure location for this group to meet.
- **SAC Jeff Reising** advised that the Washington Navy yard has 3 gates with the only security being the fact that individuals hold up their access cards containing a picture that looks sort of like them, which then allows individuals on the base in the parking lot with a vehicle that was never checked. The individual may have had a mental illness; however, he was smart and knew how to break it down, logistically, think it through, and gain the access he needed to complete his desired action. He addressed member inquiries specifically to Delaware noting that we do things very well here. As an example, he reminded members that the Fort Dix Six scoped out DAFB and decided against attacking it due to their security precautions. The next biggest thing on SAC Reising's list is the 20,000 people that pass through security checks to board planes. He feels that it is important to look into providing background security clearances for the individuals working at those locations in order to provide law-enforcement a list of the names of individuals to investigate any potential flags in their history.
- **Director Reuther** advised that information sharing between the bureau, customs and TSA is excellent and that there are preventative opportunities. Historically advancements were made on the recovery side of the house in Delaware prior to his departure. He advised that perhaps members should look at investing in prevention capabilities with some of the funding available.
- **Secretary Schiliro** commented on school safety noting a disparity between those that are well protected and those that are not. There are methods out there to use that

require not having open access including having visitors required to swipe their driver's license to alert staff if the individual is a potential threat. These solutions are not that expensive.

- Grant Coordination -- **Tony Lee** advised that there was no funding matter for current discussion. As to governance, DEMA personnel recently receive their processing notice for performance grants and hazardous materials grants. DHS notified them that they are trying to standardize all grants to a standard starting date of November 1. DHS EMPG is a two year program with HMGP being a one year program.

## **ACTION ITEMS**

### **Examine**

- We need to look at increased Active Shooter incidents to determine how active shooters get into the buildings? How are they able to obtain and maintain a security clearance?
- Review vulnerable institutions and locations within Delaware contacting employees responsible for security to assist them with active shooter training related to their individual buildings or locations.
- Identify the places that are not as well prepared for active shooters.
- Identify training weaknesses in order to reach out and provide necessary training.
- The possibility of providing background security clearances for individuals working pass through security checks to board planes at Delaware locations in order to provide law-enforcement a list of the individual names to investigate any potential flags in their history.
- The possibility of investing in prevention capabilities with a portion of available funding.

### **Research**

- Review Delaware's vetting process to verify how vendors are selected and placed on the state contracting list.
- How to make sure before an event occurs that contractors are appropriately vetted?
- How we look at mechanisms we can change relative to DSP background investigations?
- Look at existing stove pipes within federal and state areas that need to be fixed through improved cross-communications.
- The cost of metal detectors for the protection of HSAC members?

- Look into the availability of a more secure location for the HSAC meetings.

### Follow up

- Members need to spread the word to their organization's employees and partners about Delaware's Terrorism Tip Line 1-800-FORCE12 (1-800-367-2312). Citizens can also report tips by email at [FORCE12@state.de.us](mailto:FORCE12@state.de.us), by texting or by using Delaware's FORCE 12 smartphone application.
- Ensure the private sector's ability to report suspicious persons, activities, and issues as they see them.

### Dates to Remember

- October 15 – Public Health Preparedness Symposium, Dover Downs

### 4. Old Business

- **Secretary Schiliro** advised that on behalf of this Council, we need to engage the private sector. Unfortunately with Kurt going to Washington we are a little behind schedule on the Private Sector Threat Briefing. He is looking for relevant topics and to expand the attendance to increase it from 110 participants; although he stated that we had a very good success over the last few years with obtaining very good speakers. Please pass your ideas onto to Ray Holcomb, particularly any new people that we should invite.
- **Director Kurt Reuther** stated that Private Sector Threat Briefings were very successful and that the briefing provided by DIAC members this morning is exactly the type of information that private partnerships are looking to receive. Retail stores are interested in receiving crime data.
- **Gene Donaldson** provided members a briefing update on Delaware's Special Events Repository. DeIDOT stores all information on Delaware events and created a software package that automatically emails legislators and other interested partners with pending event information. Gene worked with a detective a couple of weeks ago on DeIDOT video cameras and wants to work with the HSAC group members to share their information; although, he does not want to save the information forever. DeIDOT vehicles have dash cameras that feed live information back to the TMC, as well as, a phenomenal mobile network. DeIDOT is looking for Homeland Security Incident Management expertise on how to make their facilities more hardened and safe for their personnel. Gene wants to work closer with this group as DeIDOT has an opportunity to spend money to add cameras and to ensure the hardening of DeIDOT

infrastructure. DelDOT has cameras mounted on the Indian River Bridge that begin recording if someone touches the bridge in certain specified areas. DelDOT is hiring the expertise needed to harden their infrastructure and is working with DSP on obtaining license plate readers (LPRs) for their vehicles.

- **Secretary Schiliro** advised that Gene talked about a lot of issues; however, in Delaware we can turn this state on a dime with the available resources we have. When the resources we need are available, Delaware is in as good a shape as any other.
- **Secretary Schiliro** advised members of his recommendation of Colonel Rick Arroyo (DRBA) and Regional Emergency Manager Michael McLean (Amtrak) for Governor Appointment as voting members of HSAC. Colonel Arroyo is able to share specialized security practices, knowledge and information relating to Delaware's infrastructure for airports, bridges, ferries, etc. DRBA also maintains critical infrastructure in the State of Delaware including the Delaware Memorial Bridge, Ferry Service and most recently commercial air service at the New Castle County Airport. It is essential to provide the appropriate liaison with DRBA for the safety and security of all Delawareans. Regional Manager McLean is able to share specialized knowledge and skills relating to Delaware's pedestrian rail travel and Amtrak security practices. Due to the large amount of infrastructure that Amtrak utilizes in our state and the increased ridership relationship that Delaware residents have with Amtrak infrastructure in Delaware, it is critical from a homeland security perspective to have Amtrak representation on this Council.
- **Secretary Schiliro** advised members that on behalf of this Council, we need to engage the private sector. Unfortunately with Kurt going to Washington we are a little behind schedule on the Private Sector Threat Briefing. He is looking for relevant topics and to expand the attendance to increase it from 110 participants; although he stated that we had a very good success over the last few years with obtaining very good speakers. Please pass your ideas onto to Ray Holcomb, particularly any new people that we should invite.
- **Director Kurt Reuther** stated that Private Sector Threat Briefings were very successful and that the briefing provided by DIAC members this morning is exactly the type of information that private partnerships are looking to receive. Retail stores are interested in receiving crime data.

## 5. New Business

- **SAC Jeff Reising** briefed members on new business advising that 40 minutes ago the United States Coast Guard in Philadelphia boarded a kettle boat with a 48 member crew most of which

were of Syrian descent. This same boat previously had two absconders on it during an earlier boarding. This is an issue for a lot of reasons. The two claimed asylum.

- He advised that the FBI had good success a week and a half ago in Bridgeville with an investigation that originally began as a Division of Alcohol & Tobacco Enforcement (DATE) investigation that uncovered HVE activity in Bridgeville. He stated that the FBI received excellent coordination with Bridgeville Police. As the head of the JTTF for the State of Delaware he surmised how much influence he would have during a large event like Firefly during his attendance if someone wanted to commit a terrorist act and unfortunately it would only have been approximately 4 feet of influence due to the large crowds attending.

## 6. State, Federal, Local & Private Briefings

- **Elayne Starkey** provided members a briefing on Department of Technology Information activities reminding everyone that October is National Cyber-Security Awareness Month. She informed members that DTI is kicking Awareness Month activities off early next week with CISSP Training for 40 students at the DSP Academy at cost per student of approximately \$250.00. There will be various other trainings coming throughout the month including the new and improved annual security training being released later in the month.
  - Secretary spoke about DTIs past Phishing Test that state employees took to heart after failing the first two tests to the point that now the employees in some of DSHS agencies are afraid to click on any link contained in an email, which resulted in some employees not completing the Governor's Disability Survey.
- **Gene Donaldson** briefed members on today's multi-agency exercise that DEMA employees are participating in stating that this exercise is very intense. This Saturday on 09/21 Citizen Corps is hosting the State Preparedness Event at the Delaware Agriculture Museum from 10:00 am – 2:00 pm.
- **Ed Klima** provided a briefing on Dover Motorsports activities since our last meeting stating that he is looking forward to the Race next week before beginning his work on next year's activities. The reality right now is that security measures are counterproductive to encouraging customer participation. Risk-based measures and basing decisions on known risks is definitely a balancing act. There is only so much organizations can do to provide adequate security measures for events before people begin staying away. There are security measures out there that allow better participant traffic flow but until the cost of implementing them comes down most organizations cannot afford to implement them.

- **Chief Graybeal** announced his retirement at the end of this month stating that he recommended his replacement to Secretary O'Mara and is awaiting his decision. He thanked everyone for the great inter-agency cooperation shared in Delaware mentioning that he enjoyed his tenure as the Department of Natural Resources and Environmental Control's representative to HSAC.
- **Colonel McQueen** stated that we focus so much on security that sometimes we forget the private sector dynamic and exchange of information. When we have the time in advance we need to hear what private sector organizations are thinking so that we can work better together.
- **Warren Jones** shared DVFA statistics with members stating that Delaware just added their ninth fire death this year, which is very high for Delaware. He advised that 7 of the 9 deaths are attributable to people not having working smoke detectors in their homes.

**Secretary Schiliro** shared with members that the Port of Wilmington ships cows charging per cow that they load onto the boat. The shippers discovered that it is more beneficial as a cost saving measure is to send pregnant cows so the ship's crew does not have to milk the cows during transit and they only have to pay to ship one cow although two cows arrive at the destination.

## 7. Recommendations

- Reach out to private sector organizations in Delaware encouraging these organizations to sign-up for DIAC distributions and ascertain their information and security needs.
- Remind state employees of DTIs upcoming mandatory Cyber Security Training being released in late October.
- **Secretary Schiliro** advised members that we will concentrate on private sector partnerships at the next meeting. He requested that members send their ideas for Private Sector training and seminar speakers to Ray Holcomb at [Raymond.Holcomb@state.de.us](mailto:Raymond.Holcomb@state.de.us) . He also requested that members send Ray the names and contact information of any new people or organizations that we should invite to attend our next Private Sector Seminar.

## 8. Good of the Order

- **Secretary Schiliro** thanked Chief Graybeal for everything he has done during his tenure as a member of HSAC and for being the kind of leader he is. HSAC

members and the State of Delaware will miss his contributions and inter agency coordination.

9. Meeting adjourned at 1040 hours

Next Meeting: Wednesday, November 20, 2013

9:00 am – 11:00 am

Location: Public Safety Building

Large 2<sup>nd</sup> Floor Conference Room

FINAL